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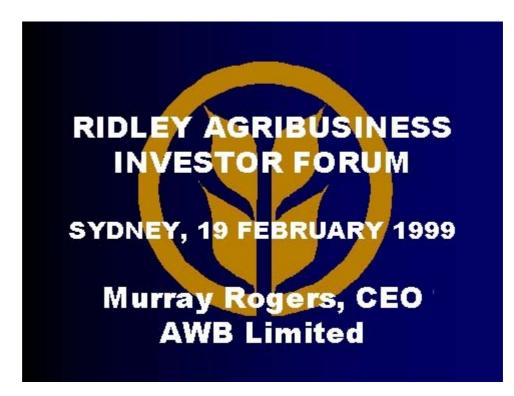
Research Site

Supply Chains









## Strategic Importance of Wheat

#### Internationally

 Strategically important in maintaining political security

### Domestically

- Last 3 years, has averaged 15.5 percent of total farm exports
- Contributes A\$3.5 billion to the bottom line of the Current Account Balance

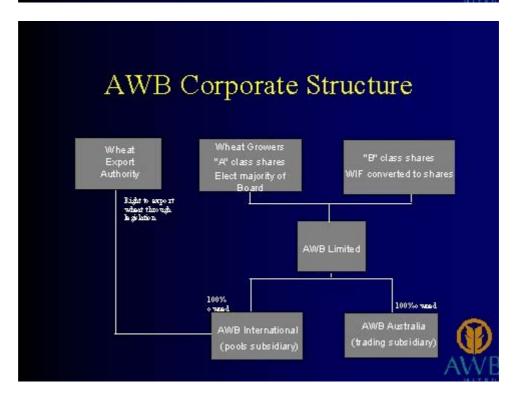


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# AWB Forces for Change

- Sole exporter of Australian wheat crop
- · Australia's largest grain agribusiness
- Demands of the market necessitated more commercial approach
- 1 July 1999 become a grower owned and controlled company under Australian Corporations Law





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## AWB Financial Credentials

- ✓ One of Australia's largest short-term funds borrowers
- Sophisticated risk management program
- Tremendous potential to diversify our activities



## Revenue Drivers

- Historically, major activity operating the Single Desk
- With removal of Government underwriting, AWB will offer services on a competitive basis
- 3 Distinct income streams
  - Pool Management
  - Underwriting
  - Financing



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## Investments & Diversification

- · A\$600 million capital base
- ✓ Need to obtain a commercial rate of return
- ✓ Actively pursuing a strategy of diversification
- Approach confirmed by McKinsey study
  - Value Added Integrated Marketer
- Synergies in logistics; financial services; and biotechnology

